

LINCARE

The Caring Choice

11/19/01

Dear Mr. Strong,

Please read this letter, which was recently returned to me.

In it you will find the data concerning my payment of \$55 and the canceled check still has not been returned and I have never received the "Book."

I am the widow of Lt Col Ragnar L. Carlson, 423 Squadron, 306th.

Today, I received the 306th Echo and the article does not give an address in it.

Thank you, Lila S. Carlson

My son, Michael L. Carlson, stationed at WPAFB, Ohio, is Director of Logistics for the C-17 Aircraft and is on the promotion list for Full Colonel.



October 5, 2001

Dear Mr. Strong,

On 5/27/01, I sent you my check #3485 in the amount of Fifty-five (\$55).

I realize there is a wait for publication, but I have not received my canceled check returned to keep my records in good order.

I hope my check was received.

Thank you,
Linda G. Carlson
958 4th Market St.
New York, N.Y.



Promotion Ceremony

For

Lieutenant Colonel

Michael L. Carlson

Chief, Logistics Division

C-17 System Program Office



29 March 2002

*C-17 SPO (Building 558), Wolfe Hall
Wright-Patterson Air Force Base, Ohio*

Sequence of Events

Welcome

Arrival of Official Party

Ruffles and Flourishes

The General's March

National Anthem

Invocation

Remarks by Brigadier General Bowlds

Promotion

Remarks by Colonel Carlson

Air Force Song

Departure of Official Party

Reception Immediately Following

Presiding Officer:

*Brigadier General Ted F. Bowlds
Program Executive Officer, Airlift and Tankers
Program Executive Office, Pentagon
Washington, D.C.*

Narrator: Captain Richard Antoine



COLONEL MICHAEL L. CARLSON

Col Michael L. Carlson is the Chief, Logistics Division, for the C-17 Globemaster III System Program Office (SPO), Wright-Patterson AFB, Ohio. He is the senior SPO acquisition logistics representative and the primary advisor to the program director on sustainment issues. Col Carlson is responsible for developing and implementing the support structure for over 120 C-17 aircraft and 585,000 associated line items. He also is charged with managing the \$5.7B Flexible Sustainment program, providing worldwide readiness support for the most capable airlifter in the USAF/DoD inventory.

Col Carlson's initial assignment was to the 4950th Test Wing, Wright-Patterson AFB, Ohio, as the Operations Manager, Aircraft Modification Directorate. In December 1982, he was reassigned to the F-16 SPO, serving as the Deputy Program Manager for the F-16 weapons system sale to Pakistan. In June 1984, he was reassigned first as Deputy, then Chief, F-16 Multinational Fighter Program Secretariat, Brussels, Belgium, reporting to the Assistant Secretary of the Air Force for Acquisition. In September 1988, Col Carlson was reassigned as the Hughes Production Program Manager, Advanced Medium Air-to-Air Missile (AMRAAM) Joint SPO, Eglin AFB, Florida. He attended Air Command and Staff College in 1991-1992, then returned to Eglin to serve until October 1993 as the AGM-130 System Integration Program Manager and Chief, Plans and Requirements Division, AGM-130/GBU-15 Air-to-Surface SPO. He next moved to a Pacific Command position as the Air Force Logistics Management Officer, Joint US Military Affairs Group, Yongsan Army Garrison, Seoul, Republic of South Korea. From November 1993 to December 1995, Col Carlson was responsible for in-country management of South Korea's largest acquisition program, the \$5.2B Korean Fighter Program, as well as all other related Air Force logistics issues. In January 1996, Col Carlson was reassigned to Warner Robins Air Logistics Center, Robins AFB, GA as the AIM-9P missile Security Assistance Program Manager. He provided acquisition management and follow-on support to thirty-plus allied air forces fielding the AIM-9P Sidewinder missile system, including upgrades of missile test equipment and maintenance/repair facilities in countries with organic AIM-9P repair capabilities. Col Carlson deployed from March to June 1997 as Commander, 4409th Support Squadron, Eskan Village, Kingdom of Saudi Arabia, in support of Operation SOUTHERN WATCH. After returning to Robins, he was designated as the AMRAAM System Support Manager, responsible for sustainment of the premier tactical missile system in use by the US Air Force, Navy, Marine Corps and several allied air forces.

In January 1998, he was reassigned as the USAF Air Superiority Munitions Program Manager and Chief, Missiles Division, Space and Special Systems Management Directorate. He was responsible for leading follow-on support for the AIM-9 Sidewinder family of missiles, the AIM-7 Sparrow, AIM-120 AMRAAM, AGM-45 Shrike, AGM-88 High-Speed Antiradiation Missile (HARM), and the BQM-34A Firebee and MQM-107D Streaker Sub-Scale Aerial Targets. In July 1998, he was reassigned to attend Air War College, Maxwell AFB, Alabama. After Air War College, Col Carlson was assigned in June 1999 as Commander, Operating Location Riyadh, Kingdom of Saudi Arabia, for the Peace Sun IX F-15S aircraft program. Peace Sun IX, at \$9B, is the largest foreign military sales program ever undertaken by the Department of Defense. He led a diverse group of over 1000 military, civilian and support contractor experts at four operating locations in the beddown and sustainment of the Royal Saudi Air Force F-15S and F-15C/D fleet. Col Carlson assumed his current position as Chief, Logistics Division in June 2000.

Col Carlson holds Bachelor's degrees in Economics from Willamette University and Business Administration from Portland State University, and Master's degrees in Systems Management from the University of Southern California and Strategic Studies from the Air War College. After completing the Air Force Reserve Officer Training Program, he was commissioned May 1980 and entered active duty in October of the same year.

Col Carlson's professional military education (PME) includes in-residence completion of Squadron Officer School, Air Command and Staff College, the Armed Forces Staff College Phase II Joint PME Course, the Defense Systems Management College Program Management Course and Air War College. He has also completed the Marine Corps Command and Staff College and Air War College associate courses. Col Carlson was awarded the basic parachutist and missile badges, is a member of the Acquisition Corps, and is fully certified in Program Management and Acquisition Logistics. He has been designated a Joint Specialty Officer.

Military decorations include the Defense Meritorious Service Medal with Oak Leaf Cluster, Meritorious Service Medal with three Oak Leaf Clusters, Air Force Commendation Medal, Air Force Achievement Medal with Oak Leaf Cluster, Air Force Expeditionary Medal, and the Commendation Award from the South Korean Minister of National Defense.

Col Carlson is married to the former Candace Ann Griffin of Portland, Oregon. They have two daughters; Jessica Rose and Melanie Lynn.

Oath of Office

I, Michael L. Carlson, having been appointed a

Colonel

In the United States Air Force,

Do solemnly swear

That I will support and defend

The Constitution of the United States

Against all enemies, foreign and domestic;

That I will bear true faith and allegiance to the same;

That I take this obligation freely,

Without any mental reservation or purpose of evasion;

And that I will well and faithfully discharge

The duties of the office

Upon which I am about to enter,

So help me God.

